

THE EFFECT OF CLUSTERS ON THE SALES AND EXPORT OF INDIAN READYMADE GARMENT INDUSTRY

***Arpit Mohan Srivastava**

Research Scholar ,

Faculty of Commerce & Management,
Rama University, Kanpur

****Dr. Ritwik Sahai Bisariya**

Dean

Faculty of Commerce & Management,
Rama University, Kanpur

ABSTRACT

India is the world's second biggest maker of materials and garments after China. It is the world's third biggest maker of cotton after China and the USA and the second biggest cotton purchaser after China. The Indian material industry is as assorted and unpredictable as nation itself and it consolidates with equivalent serenity this tremendous decent variety into a strong entirety. The key quality of this industry streams from its solid creation base of wide scope of strands/yarns from characteristic filaments like cotton, jute, silk and fleece to manufactured/man-made strands like polyester, gooey, nylon and acrylic. The development example of the Indian material industry in the most recent decade has been extensively more than the earlier decades, principally by virtue of progression of exchange and financial approaches started by the Government in the 1990s. In maker driven worth chains, enormous, generally transnational, makers assume the focal jobs in planning creation systems. This is normal of capital-and innovation concentrated ventures, for example, vehicles, airplane, PCs, semiconductors and substantial hardware. Purchaser driven worth chains are those in which huge retailers, advertisers and marked makers assume the significant jobs in setting up decentralized creation organizes in an assortment of trading nations, regularly situated in creating nations. This example of exchange drove industrialization has gotten basic in labor-serious, purchaser merchandise enterprises, for example, garments, footwear, toys, painstaking work and shopper hardware. Huge makers control the maker driven worth chains at the purpose of creation, while advertisers and merchandisers practice the fundamental influence in purchaser driven worth chains at the structure and retail organizes. Apparel is a perfect industry for analyzing the elements of purchaser driven worth chains. The general simplicity of setting up attire organizations, combined with the pervasiveness of created nation protectionism in this segment, has prompted an unrivalled decent variety of garment exporters in the third world. Apparel is a perfect industry for looking at the elements of purchaser driven worth chains. In this paper, we study the Indian apparel industry to look at the impact of clusters on the deals of this industry.

Keywords: Competitiveness, Garment, Cluster, Apparel etc.

I. INTRODUCTION

In worldwide free enterprise, financial movement is universal in scope and worldwide in association. "Internationalization" alludes to the geographic spread of financial exercises across national limits. All things considered, it's anything but another wonder. It has been a noticeable component of the world economy since in any event the seventeenth century when pioneer powers started to cut up the world looking for crude materials and new markets. "Globalization" is later, suggesting useful mix between universally scattered exercises.

Mechanical and business firms have both advanced globalization, setting up two kinds of worldwide monetary systems. One is "maker driven" and the other "purchaser driven". In maker driven worth chains, enormous, typically transnational, makers assume the focal jobs in planning creation systems (counting their retrogressive and forward linkages). This is common of capital-and innovation serious businesses, for

example, cars, airplane, PCs, semiconductors and overwhelming hardware. Purchaser driven worth chains are those in which huge retailers, advertisers and marked makers assume the vital jobs in setting up decentralized creation organizes in an assortment of trading nations, normally situated in creating nations^[1]. This example of exchange drove industrialization has gotten regular in labor-concentrated, purchaser products enterprises, for example, garments, footwear, toys, painstaking work and customer hardware. Layered systems of third-world temporary workers that make completed merchandise for remote purchasers do creation. Enormous retailers or advertisers that request the merchandise flexibly the particulars. Firms that fit the purchaser driven model, including retailers like Wal-Mart, Sears and JC Penney, athletic footwear organizations like Nike and Reebok, and style arranged apparel organizations like Liz Claiborne, Gap and The Limited Inc., by and large plan or potentially advertise—however don't make—the marked items they request. They are "makers without plants", with the physical creation of merchandise isolated from the structure and advertising. Not at all like maker driven chains, where benefits originate from scale, volume and innovative advances, in purchaser driven chains benefits originate from mixes of high-esteem research, plan, deals, showcasing and monetary administrations that permit the retailers, architects and advertisers to go about as key specialists in connecting abroad manufacturing plants and brokers with item specialties in their principle shopper markets. Benefit is most prominent in the concentrated pieces of worldwide worth chains that have high passage boundaries for new firms. In maker driven chains, makers of cutting edge items like airplane, cars and PCs are the key monetary operators both as far as their profit and their capacity to apply authority over in reverse linkages with crude material and segment providers, and forward linkages into conveyance and retailing. The leadfirms in maker driven chains generally have a place with universal oligopolies. Purchaser driven worth chains, on the other hand, are described by exceptionally serious and universally decentralized processing plant frameworks with low passage obstructions. The organizations that create and sell brand named items have extensive command over how, when and where assembling will happen, and how much benefit gathers at each stage^[2].

Thus, large manufacturers control the producer-driven value chains at the point of production, while marketers and merchandisers exercise the main leverage in buyer-driven value chains at the design and retail stages. Apparel is an ideal industry for examining the dynamics of buyer-driven value chains. The relative ease of setting up clothing companies, coupled with the prevalence of developed-country protectionism in this sector, has led to an unparalleled diversity of garment exporters in the third world. Furthermore, the backward and forward linkages are extensive, and help to account for the large number of jobs associated with the industry. The apparel value chain is organized around five main parts: raw material supply including: natural and synthetic fibres; provision of components, such as the yarns and fabrics manufactured by textile companies; production networks made up of garment factories, including their domestic and overseas subcontractors; export channels established by trade intermediaries; and marketing networks at the retail level^[3].

Apparel is an ideal industry for examining the dynamics of buyer-driven value chains. The relative ease of setting up clothing companies, coupled with the prevalence of developed-country protectionism in this sector, has led to an unparalleled diversity of garment exporters in the third world. Furthermore, the backward and forward linkages are extensive, and help to account for the large number of jobs associated with the industry. The apparel value chain is organized around five main parts: raw material supply, including: natural and synthetic fibres; provision of components, such as the yarns and fabrics manufactured by textile companies; production networks made up of garment factories, including their domestic and overseas subcontractors; export channels established by trade intermediaries; and marketing networks at the retail level.

The apparel business was vital to the industrialization procedure of many created nations (like Japan) and Newly Industrializing Countries. Transient impacts of taking part in this segment originate from business, salary and remote trade while long haul impacts incorporate fare enhancement. In 2013, the worldwide dress fares represented USD 378 billion, making this one of the most exchanged made items. Fares in this division are commanded by creating nations. In 2015, the best 10 exporters of garments included eight creating nations (China, Bangladesh, Viet Nam, Hong Kong, India, Turkey, Indonesia and Cambodia). In any case, India has been losing a lot of the world apparel exchange; in 2016 it was 3.5%, contrasted with 6% in 2013^[4].

Competitiveness in fares can be accomplished in increment in efficiency. As indicated by Porter (1990), competitiveness can be accomplished through a blend of gifts, factors cost and arrangements. While it might be conceivable to expand competitiveness in the short gone through low expenses, over the long haul increment in efficiency is important to support competitiveness. Pietrobelli (2007) contends that between firm linkages and linkages between firms, specialist co-ops and organizations are urgent for competitiveness and this is best accomplished through a cluster. Updating of nearby firms is regularly improved through even linkages and aggregate effectiveness in neighborhood clusters^[5].

In this paper, we analyze the Indian apparel industry to look at the impact of clusters on the deals of this industry. We analyze the impact of South Asian rivalry on Indian garment enterprises and infer that it is unimportant. We additionally contend that the fundamental purpose behind India's lackluster showing in garments sends out is the absence of legitimate clusters.

The structure of the paper is as per the following: in the following area we talk about the writing concerning clustering and why it expects significance with regards to specific businesses. Area 3 talks about the competitiveness of the South Asian nations regarding garments. Segment 4 talked about the Indian garments1 industry. Segment 5 sets out the experimental exercise utilized in this paper. Area 6 presents the consequences of the observational exercise. Area 7 finishes up with strategy suggestions.

II. OBJECTIVE OF THE STUDY

The objective of the paper is to studythe Indian apparel industry to examine the effect of clusters on the sales of Apparel industry.

III. LITERATURE SURVEY

Agglomeration of related economic activity is a central feature of economic geography. In his *Principles of Economics*, Marshall (1920) showed why clustering would especially help small enterprises compete. While he noted that agglomeration of firms engaged in similar or related activities generated a range of localized external economies that lowered costs for clustered producers, subsequent work has focused on deliberate effects of collective action. Clusters are defined as sectoral and spatial concentration of firms.

Agglomeration economies emerge from interdependencies across integral financial exercises that offer ascent to expanding returns. The writing has will in general difference two likely sorts of agglomerating powers: confinement (expanding comes back to exercises inside a solitary industry) and urbanization (expanding comes back to decent variety at the general local level). Agglomeration may emerge from the specialization of an area in a specific industry where firms share normal information sources or information (restriction economies). Then again, agglomeration might be the aftereffect of misusing the general decent variety of ventures in a local economy (urbanization economies)^[6].

Financial experts have would in general feature at any rate three drivers of agglomeration: input-yield linkages, work showcase pooling and information overflows. Every one of these systems is related with cost or efficiency points of interest to firms that bring about expanding comes back to topography. Another agglomeration driver that has risen in the writing is the job of neighborhood request, structure of territorial business and informal organizations^[7].

Xiaoboet. *al.* (2012) moves past the issues of limitation and urbanization and analyze the agglomeration powers emerging among firmly related and reciprocal ventures. Businesses inside a cluster advantage by sharing regular advances, information, data sources and cluster explicit establishments. They assess the effect of clusters on provincial financial execution, which remembers development for work, compensation, business creation and advancement. Despite the fact that there have been numerous examinations on clusters with regards to created nations, the investigations with regards to creating nations are later and have become out of the job of little scope industry to industrialization. Summing up the writing on clusters with regards to creating nations, Schmitz and Nadvi (1999) bring up that modern clustering is noteworthy in creating nations^[8].

Clusters are normal in a wide scope of nations and parts (Nadvi and Schmitz, 1994). In any case, the development encounters of clusters generally fluctuate. Studies on clusters have demonstrated that a few clusters have had the option to develop their between firm division of work, raise their competitiveness and break into worldwide markets. Clustering is especially important in the beginning periods by helping little undertakings develop. Be that as it may, clusters could likewise be developed and involve enormous and medium firms. Interior heterogeneity is articulated. With the exception of in simple clusters, medium and huge firms have developed and assume a significant job in the administration of these clusters. In this regard while the created nation encounters (particularly the Italian experience) were broadly not the same as the creating nations encounters during the 1970s and 1980s, it was not all that diverse during the 1990s^[9].

Improvement of clusters can take both of two courses: unconstrained and strategy driven. Strategy driven clusters are set up by the activities of the legislature, and especially followed the accomplishment of notable modern clusters, for example, Silicon Valley (Richardson, 2010). Wallsten (2004) sees that next to no is thought about the adequacy of strategy mediations on modern clusters. Richardson (2010) considers the manners by which strategy driven clusters influence internationalization with regards to Malaysia. His discoveries call attention to (with regards to the clusters he considered) that trade of information between firms (which is viewed as key to the accomplishment of a cluster) might be constrained in a strategy driven cluster, in any event in the short run^[10].

Rodriguez-Clare (2007) argues that if a developing country has a comparative advantage in a sector with Marshallian externalities (due to which firms benefit from the production and innovation activities of neighbouring firms in the same or related industries) temporary import substitution can work. However, Marshallian externalities are not intrinsic to any sector but depend on the way production is organized, and in that case import substitution does not work. He develops a theoretical model to show that the best policy in such a case is not import substitution but the direct promotion of clustering in a sector in which the country has a comparative advantage^[11].

A significant number of the investigations with regards to clusters depend on contextual analyses and help recognize the contrasts among progress and disappointments. The capacity of clusters to adapt to worldwide serious weights has been inspected with regards to India by Tewari (2015) and on account of Mexico by Rabelotti (1999). Tewari inspected the experience of the Ludhiana cluster in enduring the loss of its biggest fare advertise and the concurrent opening of the household to organized commerce. In the two cases, the cluster recouped inside a brief timeframe and moved to progressively serious fare markets. The procedure of change was anyway lopsided for firms however give exercises for adapting the weights of modification^[12].

Rabelotti (2010) looks at the effect of exchange progression on helpful conduct of the Mexican cluster of Guadalajara. The observational exercise demonstrated that participation expanded among the organizations and collaboration decidedly influenced the organizations' presentation. This alongside a positive market condition added to the cluster's recuperation. We go to the issue of competitiveness in the following area^[13].

IV. THE INDIAN GARMENT INDUSTRY

India's textiles sector is one of the oldest industries in Indian economy dating back several centuries. India's overall textile export during FY 2017-18 stood at US\$ 39.2 billion in FY18 and is expected to increase to US\$ 82.00 billion by 2021. India's textile and apparel exports stood at US\$ 38.70 billion in FY19 and is expected to increase to US\$ 82.00 billion by 2021 from US\$ 11.92 billion in FY20 (up to July 2019).

The Indian materials industry is very shifted, with the hand-spun and hand-woven materials segments toward one side of the range, while the capital-concentrated modern factories division at the opposite finish of the range. The decentralized force looms/hosiery and weaving area structure the biggest part of the materials division. The nearby linkage of the material business to farming (for crude materials, for example, cotton) and the old culture and customs of the nation as far as materials make the Indian materials area novel in contrast with the enterprises of different nations. The Indian material industry has the ability to create a wide assortment of items reasonable to various market portions, both inside India and over the world.

A. Market Size

The Indian textiles industry, currently estimated at around US\$ 150 billion, is expected to reach US\$ 250 billion by 2019. India's textiles industry contributed seven per cent of the industry output (in value terms) of India in 2018-19. It contributed two per cent to the GDP of India and employs more than 45 million people in 2018-19. The sector contributed 15 per cent to the export earnings of India in 2018-19.

The textile industry has around 4.5 crore workers employed in textiles sector including 35.22 lakh handloom workers all over the country.

The production of raw cotton in India is estimated to have reached 33.7 million bales in FY19.

B. Investment

The textiles sector has witnessed a spurt in investment during the last five years. The industry (including dyed and printed) attracted Foreign Direct Investment (FDI) worth US\$ 3.19 billion during April 2000 to June 2019.

C. Government Initiatives

The Indian government has come up with a number of export promotion policies for the textiles sector. It has also allowed 100 per cent FDI in the Indian textiles sector under the automatic route.

Initiatives taken by Government of India are:

- The Directorate General of Foreign Trade (DGFT) has revised rates for incentives under the Merchandise Exports from India Scheme (MEIS) for two subsectors of Textiles Industry - Readymade garments and Made ups - from 2 per cent to 4 per cent.
- As of August 2018, the Government of India has increased the basic custom duty to 20 per cent from 10 per cent on 501 textile products, to boost Make in India and indigenous production.
- The Government of India announced a Special Package to boost exports by US\$ 31 billion, create one crore job opportunity and attract investments worth Rs 80,000 crore (US\$ 11.93 billion) during 2018-2020. As of August 2018, it generated additional investments worth Rs 25,345 crore (US\$ 3.78 billion) and exports worth Rs 57.28 billion (US\$ 854.42 million).
- The Government of India has taken several measures including Amended Technology Up-gradation Fund Scheme (A-TUFS), scheme is estimated to create employment for 35 lakh people and enable investments worth Rs 95,000 crore (US\$ 14.17 billion) by 2022.
- Integrated Wool Development Programme (IWDP) approved by Government of India to provide support to the wool sector starting from wool rearer to end consumer which aims to enhance the quality and increase the production during 2017-18 and 2019-20.
- The Cabinet Committee on Economic Affairs (CCEA), Government of India has approved a new skill development scheme named 'Scheme for Capacity Building in Textile Sector (SCBTS)' with an

outlay of Rs 1,300 crore (US\$ 202.9 million) from 2017-18 to 2019-20. As of August 2019, 16 states have signed pacts with the Ministry of Textiles to partner with it for skilling about four lakh workers under the scheme.

Ray and Miglani (2018) talk about the subtleties of the nineteen significant assembling clusters as far as the items made in the different clusters, alongside the crude material utilized and the chief market for the items dependent on the AEPC study. The residential market is a classification with results of a lower quality than those sent out, and mass created things. The fragment can be partitioned into things that are marked and sold through composed retail and those that are not marked. The costs of the unbranded fragment are altogether lower than those in the marked portion (for an equivalent item). The marked section faces rivalry from imports while in the last there is rivalry from Bangladesh. The unstitched section produces saris, dhotis, and dress material for the most part for the household portion (with some fare to nations like Bangladesh and the Middle East). 55 to 60 percent of the expense of creation of a garment is acquired in the crude materials which incorporate texture, extras, and sewing string and so on^[14].

V. CONSTRAINTS FACED BY FIRMS

Garment chains are buyer-driven chains where production is organised in globally dispersed production networks, coordinated by lead firms. Activities that add value to the product (such as, design and branding) are often coordinated by lead firms. Indian firms are not part of the global garment value chain. The reasons for the low integration of India's garment industry can be found in the costs associated with production logistics, and time involved in exporting/importing.

The other potential purposes behind the low reconciliation are the huge size of the household advertise and the way that the simplicity of providing to the residential market is more prominent. Inferable from high fare norms and exacting conveyance plans, certain organizations want to take into account the local market^[15].

The principle limitations looked by the organizations incorporate the increasing expense of vitality, which stays an imperative as the utilization of oil and power underway is high, and business power charge is extremely high in all states. The thin fiber base in the nation is another significant requirement since just cotton and goeey are utilized underway. This restrains the maker's ability to create and flexibly throughout the entire year. Henceforth, a large portion of the Indian makers are creating for a little piece of the year.

One of the organizations called attention to that opposition has been expanding at the providers end as well as at the purchasers end. There is an enormous rivalry that the purchaser faces back home, particularly in Europe, which includes the absolute, most trendy nations. The powerful timeframe of realistic usability of the range at the purchasers end has come down to as short as multi week. In this manner, if the range which has been gotten ready for a specific week doesn't arrive at the store on schedule, the purchaser forces a double punishment by virtue of missing out on their anticipated deals income for that week and the resulting a long time notwithstanding the cost they have brought about on publicizing, advertising, and store costs. In this way, on account of deferrals, the rate falls totally on the provider who is denied installment for that specific group notwithstanding an overwhelming punishment. The coordinations time cost is accordingly tremendous^[16].

The ongoing withdrawal of the Generalized System of Preferences (GSP) could be another factor which will affect the garment firms' possibility of trading to the US^[17].

VI. CONCLUSION

In this paper, we study the Indian apparel industry to examine the effect of clusters on the sales of this industry. We contend that the fundamental explanation behind India's terrible showing is the absence of appropriate clusters. This normally prompts the inquiry that what strategies ought to be followed to energize cluster development or should that be left to firms as well? While there is a great deal of surviving writing on this issue, the linkage among exchange and mechanical strategies alongside land obtaining, access to

different sources of info and so forth has been underscored frequently. What has not been talked about is that occasionally the 'top down' approach of strategy driven clusters won't work and different options should be investigated. Be that as it may, in the current states of high polished methodology and taught business visionaries in the investigation district are getting developed however purchasing specialists and family associated specialty units have gotten key somewhat. In any case, there is a little area of second-age, new, instructed business visionaries, rising gradually in the investigation locale.

REFERENCES

- [1]. Aditya Marwaha (2012). Impact of China on Indian Garment Industry. A dissertation presented in part consideration for the degree of MA Marketing, The University of Nottingham.
- [2]. Afuah, A. and Tucci, C (2016). Internet business models and strategies: text and cases. New York: McGraw-Hill, pp: 51-75.
- [3]. Apparel Export Promotion Council (2017). Export Statistics for Garments and Knitwear. (New Delhi: Apparel Exports Promotion Council).
- [4]. Breitman and Lucas (2014). Supplier perceptions of quick response systems. *Journal of Enterprise Information Management*, 19(3), 334-345.
- [5]. Ethel C. Brooks (2017). Unravelling the Garment Industry: Transnational Organizing and Women's Work. University of Minnesota Press, Minnesota, USA
- [6]. Morgen, D (2014). Deploying extranet. *Network security*, Vol. 12, pp: 12-14.
- [7]. Swallow D.A (2013). Production and control in the Indian garment export industry. Cambridge Press, pp.133-165
- [8]. Xiaobo Zhao, Deju Xu, Hanqin Zhang and Qi-Ming He (2012). Modeling and analysis of a supply–assembly–store chain, *European Journal of Operational Research*, Vol. 176, Is 1, 2006, pp: 275-294.
- [9]. Ray, S., Mukherjee, P., and M. Mehra (2016) Upgrading in the Indian garment industry; A study of Three clusters, ADB South Asia Working Paper Series, No. 43.
- [10]. Wallsten, S.J. (2004) 'the role of government in regional technology development: the effects of public venture capital and science parks'. In; T. Bresnahan and A. Gambardella (eds.) *Building High-tech Clusters: Silicon Valley and Beyond*. Cambridge, Cambridge University Press.
- [11]. Rodriguez-Clare, A. (2007) Clusters and Comparative Advantage: Implications for Industrial Policy, *Journal of Development Economics*, 82, 43-57.
- [12]. Tewari, M. (2015) Successful Adjustment in Indian Industry: The Case of Ludhiana's Woolen Knitwear Cluster, *World Development*, 27, 9, 1651-1671.
- [13]. Rabelotti (2010) Recovery of a Mexican cluster: Devaluation Bonanza or Collective Efficiency? *World Development*, 27, 9, 1571-1585.
- [14]. Ray, S. and S. Miglani (2018) Integration in the Garments Value Chain: In Ray, S. and S. Miglani (2018) *Global Value Chains and Missing Links: Cases from Indian Industry*, London and New York: Routledge.
- [15]. Taneja, N., Ray, S. and D. Pande (2017) Exploring the Trade in textiles and Clothing between India and Pakistan, In Taneja, N. and I. Dayal (Eds.) *India-Pakistan Trade Normalisation: The unfinished Agenda*, Springer, Singapore.
- [16]. Lopez-Acevedo, G. and R. Robertson (2016) (Eds.) *Stitches to Riches? Apparel employment, trade and economic development in South Asia*. Washington: IBRD/ World Bank.
- [17]. Gereffi, G. and S. Frederick (2010) *The Global Apparel Value Chain, Trade and the Crisis – Challenges and Opportunities for developing Countries*, Policy Research Working paper No. 5281, World Bank.